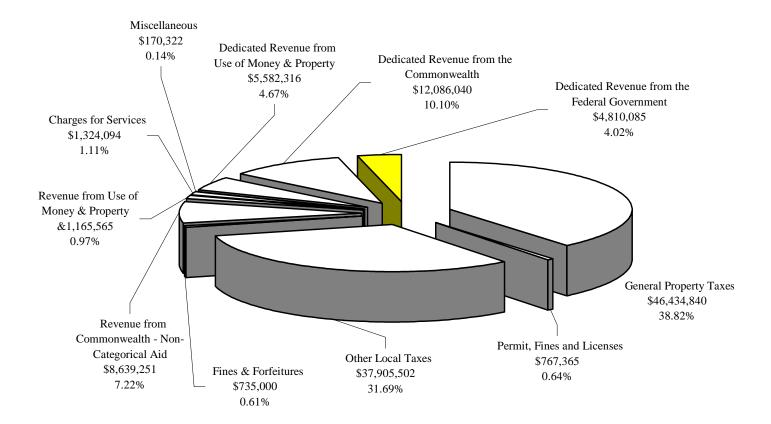
General Fund Revenues



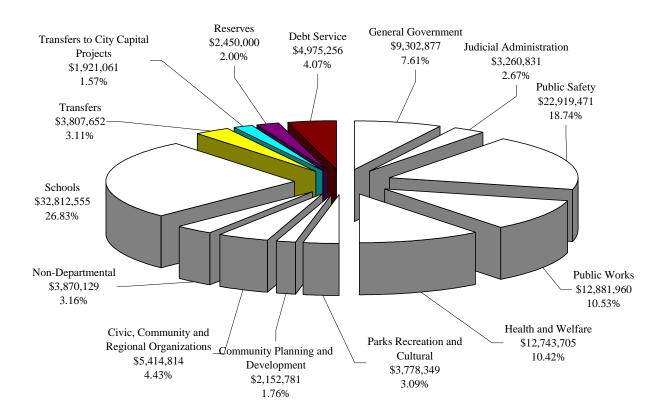
# FY 2004 REVENUES \$119,620,380







# FY 2004 EXPENDITURES, RESERVES AND TRANSFERS \$122,291,441





GENERAL FUND FINANCIAL SUMMARY			D		
	4.4.3	41.4.1	Revised	D 4.1	D 1
	Actual FY 2002	Adopted FY 2003	Estimate FY2003	Requested FY 2004	Proposed FY 2004
UNDESIGNATED BEGINNING BALANCE	\$16,942,308	\$13,969,007	\$18,480,763	\$17,025,507	\$17,025,507
REVENUES & USE OF FUND BALANCE					
Non-dedicated Revenue	\$92,470,186	\$93,569,117	\$93,459,722	\$97,141,939	\$97,141,939
Dedicated Revenue	22,908,218	24,127,864	24,143,082	22,478,441	22,478,441
TOTAL REVENUES	\$115,378,404	\$117,696,981	\$117,602,804	\$119,620,380	\$119,620,380
Use of Fund Balance	\$0	1,241,619 2	1,241,619 2	\$0	\$2,671,061
TOTAL REVENUES & USE OF FUND BALANCE	\$115,378,404	\$118,938,600	\$118,844,423	\$119,620,380	\$122,291,441
EXPENDITURES & RESERVES					
Operating - Departmental	\$62,895,287	\$67,793,570	\$66,551,564	\$68,734,225	\$67,039,974
Operating - Non-Departmental	8,524,121	7,828,393	9,316,462	9,391,466	9,284,943
Transfers To Other Funds	3,060,372	3,414,391	3,719,175	3,792,571	3,807,652
Debt Service - General Fund	5,176,034	5,589,200	5,352,704	6,293,554	4,975,256
Schools - Operations	27,919,291	27,025,411	27,025,411	27,025,411	27,996,011
Schools - Debt Service	3,586,678	4,401,015	4,401,015	5,641,755	4,816,544
Reserves					
Economic Development	1,268,141	300,000	300,000	500,000	250,000
Downtown Development	0	0	0	0	500,000
Health Insurance	0	195,000	195,000	195,000	0 5
Snow, Streets & Bridges	0	250,000	250,000	500,000	500,000
Contingencies	0	1,200,000	999,181	1,200,000	1,200,000
TOTAL EXPENDITURES & RESERVES	\$112,429,924	\$117,996,980	\$118,110,512	\$123,273,982	\$120,370,380
TRANSFER TO CAPITAL FUNDS					
City Capital Projects Fund	\$1,548,442	\$2,189,167	\$2,189,167	\$1,942,440	\$1,921,061
Schools Capital Projects Fund	300,000	0	0	0	0
TOTAL TRANSFER TO CAPITAL	\$1,848,442	\$2,189,167	\$2,189,167	\$1,942,440	\$1,921,061
TOTAL EXPENDITURES, RESERVES & TRANSFERS	\$114,278,366	\$120,186,147	\$120,299,679	\$125,216,422	\$122,291,441
FUND BALANCE	\$18,042,347	\$12,721,460	\$17,025,507	\$11,429,465	\$17,025,507
USE OF FUND BALANCE	0	0	0	0	(2,671,061)
REMAINING FUND BALANCE	\$18,042,347	\$12,721,460	\$17,025,507	\$11,429,465	\$14,354,446
(1)Fund Balance: Audited Fund Balance \$18,042,347 plus encumb	orances \$438,416=\$18,4	80,763			
(2)Use of Dedicated Fund Balance:		4551.053			
Reduction for Not-for-Profit Reserve		\$561,881			
Court Facilities Reserve		100,000			

Reduction for Not-for-Profit Reserve	\$561,881
Court Facilities Reserve	100,000
27th Payroll funding	579,738
	\$1,241,619

 $<sup>(3) \</sup>textit{Revenues and expenditures vary by \$300,000 for funding from undesignated fund balance as specified in the fund balance policy for one time expenditures . \textit{RV} \\$ 

| Total Use of Undesignated Fund Balance FY 2004 | S-you-go capital | Downtown Development | 500,000 | \$2,6071,061 | \$2,671,061 | \$1,921,061 | \$2,671,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,921,061 | \$1,92

<sup>(4)</sup> Revenues and expenditures vary for funding from undesignated fund balance as specified in the fund balance policy for one time expenditures . DD & SSB

<sup>(5)</sup> Funding for this reserve is included in Operating-Departmental in FY 2004



Actual		<b>D</b> • 1		
FY 2002	Adopted FY 2003	Revised Estimate FY 2003	Requested FY 2004	Proposed FY 2004
\$42,649,267	\$49,358,190	\$44,293,357	\$46,434,840	\$46,434,840
36,882,900	36,708,271	36,933,150	37,905,502	37,905,502
726,922	592,125	582,725	767,365	767,365
777,254	745,000	720,000	735,000	735,000
1,309,134	1,530,065	986,246	1,165,565	1,165,565
1,335,739	1,238,314	1,221,346	1,324,094	1,324,094
328,539	166,005	167,883	170,322	170,322
8,460,431	3,231,147	8,555,015	8,639,251	8,639,251
\$92,470,186	\$93,569,117	\$93,459,722	\$97,141,939	\$97,141,939
\$33,321	\$0	\$0	\$0	\$0
1,668,843	1,851,186	1,864,146	1,835,688	1,835,688
2,802,610	3,321,965	3,348,449	2,964,667	2,964,667
326,643	324,095	315,945	781,961	781,961
2,481,698	2,337,074	2,214,935	2,213,993	2,213,993
10,693,413	10,289,461	10,566,767	9,872,047	9,872,047
0	264,157	388,426	0	0
0	80,000	80,000	0	0
4,901,690	5,215,267	5,069,109	4,810,085	4,810,085
0	444,659	295,305	0	0
\$22,908,218	\$24,127,864	\$24,143,082	\$22,478,441	\$22,478,441
\$115,378,404	\$117,696,981	\$117,602,804	\$119,620,380	\$119,620,380
	\$42,649,267 36,882,900 726,922 777,254 1,309,134 1,335,739 328,539  8,460,431 \$92,470,186  \$33,321 1,668,843 2,802,610 326,643  2,481,698 10,693,413 0  0 4,901,690 0 \$22,908,218	FY 2002         FY 2003           \$42,649,267         \$49,358,190           36,882,900         36,708,271           726,922         592,125           777,254         745,000           1,309,134         1,530,065           1,335,739         1,238,314           328,539         166,005           8,460,431         3,231,147           \$92,470,186         \$93,569,117           \$33,321         \$0           1,668,843         1,851,186           2,802,610         3,321,965           326,643         324,095           2,481,698         2,337,074           10,693,413         10,289,461           0         264,157           0         80,000           4,901,690         5,215,267           0         444,659           \$22,908,218         \$24,127,864	FY 2002         FY 2003         FY 2003           \$42,649,267         \$49,358,190         \$44,293,357           36,882,900         36,708,271         36,933,150           726,922         592,125         582,725           777,254         745,000         720,000           1,309,134         1,530,065         986,246           1,335,739         1,238,314         1,221,346           328,539         166,005         167,883           8,460,431         3,231,147         8,555,015           \$92,470,186         \$93,569,117         \$93,459,722           \$33,321         \$0         \$0           1,668,843         1,851,186         1,864,146           2,802,610         3,321,965         3,348,449           326,643         324,095         315,945           2,481,698         2,337,074         2,214,935           10,693,413         10,289,461         10,566,767           0         264,157         388,426           0         80,000         80,000           4,901,690         5,215,267         5,069,109           0         444,659         295,305           \$22,908,218         \$24,127,864         \$24,143,082 <td>FY 2002         FY 2003         FY 2004           \$42,649,267         \$49,358,190         \$44,293,357         \$46,434,840           36,882,900         36,708,271         36,933,150         37,905,502           726,922         592,125         582,725         767,365           777,254         745,000         720,000         735,000           1,309,134         1,530,065         986,246         1,165,565           1,335,739         1,238,314         1,221,346         1,324,094           328,539         166,005         167,883         170,322           8,460,431         3,231,147         8,555,015         8,639,251           \$92,470,186         \$93,569,117         \$93,459,722         \$97,141,939           \$333,321         \$0         \$0         \$0           1,668,843         1,851,186         1,864,146         1,835,688           2,802,610         3,321,965         3,348,449         2,964,667           326,643         324,095         315,945         781,961           2,481,698         2,337,074         2,214,935         2,213,993           10,693,413         10,289,461         10,566,767         9,872,047           0         80,000         80,000</td>	FY 2002         FY 2003         FY 2004           \$42,649,267         \$49,358,190         \$44,293,357         \$46,434,840           36,882,900         36,708,271         36,933,150         37,905,502           726,922         592,125         582,725         767,365           777,254         745,000         720,000         735,000           1,309,134         1,530,065         986,246         1,165,565           1,335,739         1,238,314         1,221,346         1,324,094           328,539         166,005         167,883         170,322           8,460,431         3,231,147         8,555,015         8,639,251           \$92,470,186         \$93,569,117         \$93,459,722         \$97,141,939           \$333,321         \$0         \$0         \$0           1,668,843         1,851,186         1,864,146         1,835,688           2,802,610         3,321,965         3,348,449         2,964,667           326,643         324,095         315,945         781,961           2,481,698         2,337,074         2,214,935         2,213,993           10,693,413         10,289,461         10,566,767         9,872,047           0         80,000         80,000







## Non-Dedicated

REVENUE DETAIL					
			Revised		
	Actual FY 2002	Adopted FY 2003	Estimate FY 2003	Requested FY 2004	Proposed FY 2004
NON-DEDICATED REVENUE					
General Property Taxes					
Current Real Property	\$29,949,905	\$30,702,664	\$30,741,601	\$32,585,364	\$32,585,364
Real Property Tax Relief Program	(449,696)	(489,547)	(485,339)	(499,899)	(499,899)
Real Property Housing Rehab Program	(293,934)	(305,692)	(281,734)	(287,369)	(287,369
Delinquent Real Property Taxes	575,073	710,668	800,000	800,000	800,000
Current Public Service Corporation (PSS)	2,217,979	2,281,784	2,415,919	2,488,396	2,488,396
Delinquent Tax -PSS	876	0	0	0	0
Current Personal Property-Local portion	9,865,140	15,588,313	10,195,710	10,443,148	10,443,148
Delinquent Personal Property Tax	136,998	240,000	240,000	240,000	240,000
Recovery of Charged off taxes	4,818	0	5,200	5,200	5,200
Penalty/Interest Delinquent Tax-PSS	2,724	0	2,000	0	0
Penalty on Delinquent Tax	629,709	0	0	0	0
Interest on Delinquent Tax	0	0	0	0	0
Interest Demolition Billings on Real Property Billings	9,676	10,000	10,000	10,000	10,000
Penalty/Interest Delinquent Tax	0	620,000	650,000	650,000	650,000
Total General Property Taxes	42,649,267	49,358,190	44,293,357	46,434,840	46,434,840
Other Local Taxes					
Local Sales Tax	11,905,178	11,210,857	11,038,257	11,055,208	11,055,208
Utility Consumption Tax Electric	3,471,879	3,555,237	3,633,620	3,706,292	3,706,292
Utility Consumption Tax Gas	588,912	762,131	842,006	749,559	749,559
Utility Tax Telephone	1,012,166	1,122,475	1,014,017	1,034,297	1,034,297
Utility Tax Cellular	786,052	858,596	890,354	979,389	979,389
Right of Way Fees	324,629	320,000	320,000	320,000	320,000
Business Licenses	6,115,395	6,332,811	6,157,853	5,903,148	5,903,148
Electric Consumption Tax	329,189	272,659	272,659	272,659	272,659
Gas Consumption Tax	35,714	69,087	69,087	50,000	50,000
Delinquent Business License	48,878	60,000	45,000	45,000	45,000
Recovery of Business License	0	0	200	0	0
Penalty on Business License	32,263	30,000	30,000	30,000	30,000
Franchise License Tax Cablevision	550,382	530,000	550,000	550,000	550,000
Franchise License Tax MCI	4,027	4,027	4,027	4,027	4,027
Franchise License Tax Sprint	500	500	500	500	500
Motor Vehicle Licenses	1,248,753	1,269,057	1,269,057	1,269,057	1,269,057
Bank Stock Taxes	1,074,795	978,765	1,074,794	1,074,794	1,074,794
Recordation Taxes - City	277,907	275,864	290,000	290,000	290,000
Probate Taxes	31,813	20,000	23,000	23,000	23,000
Tobacco Taxes	553,676	522,106	522,106	1,542,106	1,542,106
Amusement Taxes	285,755	250,000	280,000	280,000	280,000
Penalty/Interest-Amusement Tax	2,420	2,000	12,000	2,000	2,000
Lodging Taxes	1,267,646	1,150,000	1,270,000	1,270,000	1,270,000
Penalty/Interest-Lodging Tax	10,040	4,000	2,000	2,000	2,000
Meal Tax	6,872,160	7,078,099	7,292,613	7,422,466	7,422,466
Penalty/Interest-Meals Tax	52,771	30,000	30,000	30,000	30,000
Total Other Local Taxes	36,882,900	36,708,271	36,933,150	37,905,502	37,905,502



## Non-Dedicated

tea REVENUE DETAIL - CONTINUED					
REVENUE DETAIL - CONTINUED			Revised		
	Actual	Adopted	Estimate		Proposed
	FY 2002	FY 2003	FY 2003	FY 2004	FY 2004
Permits, Privilege Fees and Licenses					
Animal Licenses	11,397	13,000	13,000	13,000	13,000
Bicycle Licenses	163	200	200	200	200
Permit Parking Fees	2,317	2,000	2,000	2,000	2,000
Land Disturbing Fees	37,296	18,000	18,000	18,000	18,000
Excavation Fees	8,009	10,000	9,000	9,000	9,000
Transfer Fees	2,182	2,000	2,000	2,000	2,000
Zoning Fees-Inspections	14,730	14,000	4,000	2,400	2,400
Legal Notice Advertising	950	1,000	600	600	600
Site Plans - Planning	15,655	17,000	17,000	17,000	17,000
Building Plan Review	0	0	0	55,000	55,000
Conditional Use Permits	5,098	3,000	5,000	3,000	3,000
Re - Zoning Fees-Planning	14,568	3,500	3,500	3,500	3,500
Subdivision Plats	9,925	7,000	12,000	10,000	10,000
Inspection Permit Fee Building	386,353	300,000	300,000	440,000	440,000
Inspection Permit Fee Electric	18,070	20,000	20,000	20,000	20,000
Inspection Permit Fee Plumbing	6,293	6,500	6,500	6,500	6,500
Inspection Permit Fee Mechanical	(618)	10,000	10,000	10,000	10,000
Inspection Permit Fee Signs	6,650	8,625	8,625	8,625	8,625
Demolition Fees	16,925	10,000	10,000	10,000	10,000
False Alarm Service Assessment	109,751	75,000	75,000	75,000	75,000
Alarm Permit Fees	48,600	53,000	45,000	45,000	45,000
Concealed Weapons Permits	3,090	3,000	6,000	2,000	2,000
Adjacent Property Notification Fee	982	1,000	1,000	240	240
Taxicab Application Fees	5,550	6,000	6,000	6,000	6,000
Precious Metal Permits	800	800	800	800	800
Miscellaneous Permits Fees Licenses	2,186 <b>726,922</b>	7,500	7,500	7,500 <b>767,365</b>	7,500 <b>767,365</b>
Total Permits, Privilege Fees and Licenses	120,922	592,125	582,725	707,505	707,303
Fines & Forfeitures					
Court Fines and Forfeitures	582,003	560,000	560,000	560,000	560,000
Criminal Court Fees	28,760	30,000	20,000	20,000	20,000
Parking Fines	165,938	155,000	140,000	155,000	155,000
Weed Ordinance Fines	553	0	0	0	0
Total Fines & Forfeitures	777,254	745,000	720,000	735,000	735,000
Revenue from Use of Money and Property					
Interest on Investments	553,694	720.000	300,000	300,000	300,000
Interest on investments  Interest -City Capital	56,518	720,000	0	0	0
Interest-School Capital	17,322	0	0	0	0
Interest-School Operating	83,779	0	0	0	0
Interest - AIM City Capital	50,068	190,000	190,000	190,000	190,000
Interest-BANS	0	3,500	0	46,609	46,609
Interest -AIM School Capital	84,841	103,682	19,263	72,253	72,253
General Government Property Rent	193,058	244,349	220,548	302,168	302,168
Public Service Property Rent	33,464	30,464	30,464	30,464	30,464
Public Works Property Rent	6,000	6,000	6,000	6,000	6,000
Human Service Property Rent	108,333	100,000	100,000	100,000	100,000
Cultural & Recreation Property Rent	15,070	15,070	15,071	15,071	15,071
Prop Rental Stadium	20,328	18,000	18,000	8,000	8,000
Prop Rental Market	85,271	98,000	86,000	95,000	95,000
Concessions-Rent/Commissions.	1,388	1,000	900	0	0
Total Revenue from Use of Money and Property	1,309,134	1,530,065	986,246	1,165,565	1,165,565



## Non-Dedicated

			Revised		
	Actual	Adopted	Estimate	Requested	Propose
	FY 2002	FY 2003	FY 2003	FY 2004	FY 200
Charges for Services					
Collection & Tax Lien Fees	53,852	38,000	58,000	45,000	45,000
Payroll Deduction Fees	9,276	8,320	9,500	9,500	9,500
Sheriff's Fee \$5 Courtroom Services	0	75,000	27,000	27,000	27,000
Fees for Court Officers	7,244	7,244	10,396	7,244	7,24
Non Consecutive Jail Fee	0	0	1,000	1,000	1,000
Commonwealth Attorney Fees	4,385	3,700	3,700	3,700	3,700
Fire Prevention Fees	2,100	2,750	1,900	1,850	1,850
Anthulance Service Fees	1,096,579	975,000	975,000	1,100,000	1,100,000
Recovery of Delinquent Antbulance Fees	109,347	50,000	80,000	70,000	70,000
Police Funeral Procession Fee	50	300	300	300	300
Criminal Records Check	3,675	2,500	4,500	4,500	4,500
Swimming Pool Fees	22,138	30,000	26,000	30,000	30,000
Sale of Handbooks/Publications	4,489	500	1,050	0	(
Sale of GIs Products	7,122	10,000	3,000	4,000	4,000
Charges for Demolition	15,483	35,000	20,000	20,000	20,000
Total Charges for Services	1,335,739	1,238,314	1,221,346	1,324,094	1,324,09
Mscellaneous Payment in Lieu of Tax-Westminster Payment in Lieu of Tax-LRHA	45,583 43,259	46,905 46,000	48,783 46,000	51,222 46,000	51,22 46,00
Sale-Salvage/Surplus Prop Auction	9,866	3,000	3,000	3,000	3,000
Miscellaneous Revenue	229,831	70,100	70,100	70,100	70,100
Total Miscellaneous	328,539	166,005	167,883	170,322	170,32
Revenue from the Commonwealth State Non-Categorical Aid					
ABCProfits	177,422	100,000	62,240	38,266	38,26
Wine Taxes	92,000	102,000	60,165	40,110	40,110
Rolling Stock Taxes	14,657	80,227	76,293	74,886	74,88
Mobile Home Titling Taxes	9,699	20,000	15,000	15,000	15,00
House Bill 599	2,395,168	2,460,920	2,386,819	2,383,255	2,383,25
Deeds of Conveyance	96,141	90,000	90,000	90,000	90,000
Recordation Taxes	186,088	219,000	214,000	214,000	214,000
Auto Rental Tax-DMV	133,390	157,000	157,000	157,000	157,00
T: 11, 11 O 11, 111 PART	609	2,000	3,500	3,500	3,50
Liquidated damages-Overweight vehicles-DMV	5,273,601	0	5,489,998	5,623,234	5,623,23
Personal Property-State FY 2002 Current	3,273,001				
1 6 6	15,083	0	0	0	(
Personal Property-State FY 2002 Current		0 0	0 0	0 0	(

Revenue Detail



REVENUE DETAIL					
			Revised		
	Actual FY 2002	Adopted FY 2003	Estimate FY 2003	Requested FY 2004	Proposed FY 2004
DEDICATED REVENUE					
Revenue from Use of Money and Property					
Interest Designation for Strategic Initiative	14,602	0	0	0	0
Interest Designation for Criminal Justice Academy	3,095	0	0	0	0
Interest Designation for Accrued Compensation	15,624	0	0	0	0
Total Use of Money and Property	33,321	0	0	0	0
g					
Charges for Services	05.150	05.150	05.150	0.5.002	0.5.000
Network Engineer-Schools Share	85,152	85,152	85,152	86,082	86,082
Excess Fees for Clerk of Court	0	37,000	39,460	37,000	37,000
Document Reproduction Costs	0	0	9,000	12,000	12,000
Legal Service Charges	20,000	24,000	24,000	24,000	24,000
Police - Schools DARE Program	85,182	93,421	93,421	87,000	87,000
Engineering Service Charge	638,821	501,824	501,824	501,824	501,824
Building Maintenance - Other	30,079	20,071	20,071	20,071	20,071
CSA Service Providers	164,999	406,994	406,994	177,994	177,994
Local Reimb-Day Services	0	500	500	18,561	18,561
Local Reimb-Crossroads/Single Point of Entry	93,519	68,000	68,000	131,000	131,000
Local Reimb-Sparc House	135,985	120,000	120,000	147,000	147,000
Local Reimb-Opportunity	54,600	56,700	56,700	116,000	116,000
Library Fines and Fees	66,646	59,000	60,500	65,500	65,500
Lost/Damaged Library Property	13,748	13,000	13,000	13,000	13,000
CDBG Administration Charges	160,990	170,958	170,958	96,930	96,930
PIER Outside Contract Agreements	0	0	0	21,000	21,000
PIER Internal Contract Agreements	0	0	0	52,500	52,500
Charges for Data Processing	119,122	0	0	0	0
Delta Outreach Counties	0	194,566	194,566	228,226	228,226
Total Charges for Services	1,668,843	1,851,186	1,864,146	1,835,688	1,835,688





REVENUE DETAIL - CONTINUED					
	Actual	Adopted	Revised Estimate	Requested	Proposed
	FY 2002	FY 2003	FY 2003	FY 2004	FY 2004
Revenue from the Commonwealth					
State Categorical Aid-Grants					
Safe and Stable Families Grant	0	65,479	65,479	0	0
Victim Witness FY 2003 Grant	0	39,526	197,630	0	0
Piedmont Regional-State Grant	0	69,450	69,450	0	0
School Resource Officer - Dunbar	0	44,851	27,455	0	0
School Resource Officer - Heritage	0	44,851	28,412	0	0
Total State Categorical Aid -Grants	0	264,157	388,426	0	0
Federal Direct Categorical Aid-Grants	•	00.000	00.000		
Gun Violence Grant FY 2003	0	80,000	80,000	0	0
Total Federal Direct Categorical Aid -Grants	0	80,000	80,000	0	0
Intergovernmental:					
Federal Categorical Aid Pass Thru					
Emergency Service/Prepared	38,034	6.400	6.857	6.857	6,857
Federal Pass Thru PA/Welfare	3,543,690	4,115,852	0	0	0
Federal Pass Thru Social Service Administration	179,020	0	2,706,699	2,532,304	2,532,304
Federal Pass Thru Fraud Free	1,646	0	19,689	20,418	20,418
Federal Pass Thru Social Service Programs	127,219	0	1,279,245	1,408,415	1,408,415
Federal Pass Thru Independent Living	16,640	18,012	18,012	0	0
Federal Pass Thru VIEW	651,481	752,270	0	0	0
Federal Pass Thru VIEW Administration	19,781	0	395,613	668,361	668,361
Federal Pass Thru VIEW Programs	22,874	0	356,657	0	0
Federal Pass thru Respite Care	0	0	4,854	0	0
Federal Pass Thru Energy Assistance	38,960	28,233	28,233	0	0
Federal Pass Thru Commerce Street B & G Reimb	0	0	0	18,595	18,595
Federal Pass Thru Destiny Grant	107,210	82,500	41,250	0	0
Human Services Indirect Cost	155,135	212,000	212,000	155,135	155,135
Total Federal Categorical Aid Pass Thru	4,901,690	5,215,267	5,069,109	4,810,085	4,810,085
Total Federal Categorical Aid Pass Thru  Revenue from the Commonwealth					
Federal Direct Categorical - Grants					
Victim Witness FY 2003 Grant	0	158,104	0	0	(
Foster Parent	0	72,580	72,580	0	(
Quality Initiative - Federal Grant	0	35,000	43,750	0	0
Welfare to Work-Federal Grant	0	178,975	178,975	0	0
Educational Grant	0	0	0	0	0
Total Federal Direct Categorical -Grants	0	444,659	295,305	0	0



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REVENUE DETAIL			Revised		
	Actual FY 2002	Adopted FY 2003	Estimate FY 2003	Requested FY 2004	Proposed FY 2004
Miscellaneous Revenue					
Franchise License Tax Sewer	143,090	143,090	143,090	143,090	143,090
Franchise License Tax Water	107,384	107,384	107,384	107,384	107,384
Indirect Costs & Services-SWMF	585,248	623,748	623,748	623,748	623,748
Indirect Costs & Services-Water	718,647	817,585	817,585	817,585	817,585
Indirect Costs & Services-Sewer	810,845	913,575	913,575	913,575	913,575
Indirect Costs & Services-Airport	90,527	82,213	82,213	52,325	52,325
Indirect Costs & Services-Detention Home	204,101	209,145	209,145	206,461	206,461
Friends of Lynchburg Library	12,000	12,000	12,000	12,000	12,000
Special Welfare Recoup	46,598	30,000	30,000	30,000	30,000
In kind match Destiny Grant	0	0	41,250	0	0
Marketing Manager	59,768	59,768	24,768	0	0
Reim-Point of Honor Carriage Hse	24,402	38,265	37,849	37,849	37,849
Digg's Trust	0	0	20,650	20,650	20,650
Revenue from Human Service for Commerce St	0	283,241	283,241	0	0
Alliance for Safe & Stable Families	0	1,951	1,951	0	0
Total Miscellaneous Revenue	2,802,610	3,321,965	3,348,449	2,964,667	2,964,667
Revenue from the Commonwealth					
State Categorical Aid-State Shared Expenditures					
Commissioner of the Revenue	170,448	170,258	157,087	157,087	157,087
Treasurer	112,649	109,459	100,569	100,569	100,569
Registrar/Electoral Board	50,336	47,980	41,384	40,442	40,442
Clerk of Court	458,889	450,005	408,396	408,396	408,396
Sheriff	999,188	932,326	853,859	853,859	853,859
Commonwealth Attorney	689,078	625,846	652,440	652,440	652,440
Medical Examiner Fees	1,110	1,200	1,200	1,200	1,200
Total Categorical Aid-State Shared Expenditures	2,481,698	2,337,074	2,214,935	2,213,993	2,213,993
Intergovernmental:					
State Categorical Aid					
Juvenile Correction-Block Grant	704,159	345,038	345,038	345,038	345,038
Recovery-E911 Wireless	273,624	185,000	185,000	185,000	185,000
Highway Maintenance	6,791,211	6,797,764	6,990,512	6,095,400	6,095,400
Public Assistance/Welfare	1,840,337	2,238,148	0,750,512	0,025,400	0,025,400
Social Services Administration State	47,425	2,236,146	722,328	597,531	597,531
Social Services Program State	157,288	0	1.606.350	1.892.315	1,892,315
Fraud Free Administration State	1,646	0	19,689	20,418	20,418
VIEW: State portion	408,931	368,680	0	20,418	20,416
VIEW Administration State	9,695	0	193,887	422,886	422,886
	· · · · · · · · · · · · · · · · · · ·	0	,	,	,
VIEW Program State	18,706	_	174,793	0	0
Youth & Prevention Services	86,241	0	0	0	0
Respite Care	30,805	0	8,764	0	0
Human Service Lease	110,000	110,000	110,000	110,000	110,000
West Nile Virus Funding	8,600	0	0	0	0
Emergency Medical Service	13,716	13,718	13,718	13,718	13,718
Financial Assistance-Public Library	191,029	231,113	196,688	189,741	189,741
Total State Categorical Aid	10,693,413	10,289,461	10,566,767	9,872,047	9,872,047







REVENUE DETAIL - CONTINUED					
			Revised		
	Actual FY 2002	Adopted FY 2003	Estimate FY 2003	Proposed FY 2004	Proposed FY 2004
	F1 2002	F1 2003	F1 2003	F1 2004	F1 2004
Interfund Transfers					
Digg's Trust/Pt of Honor	22,142	21,000	0	0	0
Law Library Services	26,150	26,150	26,150	26,150	26,150
Trash Tag System	76,945	76,945	76,945	142,855	142,855
Transfer from CFSA - General	44	0	12,850	0	0
Transfer from CFSA-Revenue Max FY 2003	0	75,000	75,000	75,000	75,000
Transfer from CFSA-Revenue Max FY 2004	0	0	0	413,356	413,356
Transfer from CFSA - Outreach Mingt fee	0	20,000	20,000	10,000	10,000
Trans for Forfeited Assets-Comm Attorney	40,000	0	0	0	0
Transfer from Solid Waste Fund	7,502	0	0	1,920	1,920
Transfer from Water Fund	11,372	0	0	2,880	2,880
Transfer from Sewer Fund	8,030	0	0	4,800	4,800
Transfer from Printing Fund	27,068	0	0	0	0
Transfer from Airport Fund	22	0	0	0	0
Transfer from Fleet Fund	2,215	0	0	0	0
Transfer from Detention Home Fund	153	0	0	0	0
Transfer for E911 loan	105,000	105,000	105,000	105,000	105,000
Total Interfund Transfers	326,643	324,095	315,945	781,961	781,961
TOTAL DEDICATED REVENUES	\$22,908,218	\$24,127,864	\$24,143,082	\$22,478,441	\$22,478,441
TOTAL GENERAL FUND REVENUES	\$115,378,404	\$117,696,980	\$117,602,804	\$119,620,380	\$119,620,380

Note: Actual FY 2002 is accrual basis as compared to cash basis for the adopted and proposed columns FY 2002 has been adjusted for return of local school funding, cash overage and shortage and certain auditing entries.

					Manager's
	Actual FY 2002	Adopted FY 2003	Amended FY 2003	Requested FY 2004	Proposed FY 2004
General Government					
Council Manager Offices	\$806,088	\$732,370	\$732,206	\$739,389	\$738,077
Budget	164,351	178.051	178.798	176,132	174,132
City Assessor	600,871	634,500	686,550	649,900	648,475
City Attorney	537,387	511,229	516,229	485,051	475,136
Commissioner of Revenue State/Local	634,492	628,015	690,970	636,270	609,386
Communications and Marketing	204,591	206,061	206,229	207,743	198,796
Customer Service	212,469	210,864	210,864	208,137	189,337
Director of Finance	163,781	232,616	232,616	304,993	302,243
Accounting	896,208	933,828	964,061	897,905	873,793
Billings & Collections	1,236,782	1,216,958	1,254,001	1,180,113	1,242,019
Procurement	189,442	264,755	269.898	265,109	230.645
Fiscal Planning	49,193	0	200,000	200,100	230,043
Human Resources	595.241	610.040	616.601	559.195	554.920
Occupational Health Services	112,266	137,945	137,945	124,842	124,542
IT Administration	186.876	260.835	289.328	246.680	243,830
Application Services	813,639	920,138	920,138	975,477	942,287
**	777.162		920,138 828.949	795,435	788.852
Network Services	, .	817,563	828,949	,	,
PC Replacement	142,950	226,000	0	226,000	226,000
IT Projects	0	0	0	312,944	184,700
Internal Audit	299,560	271,826	271,826	273,374	269,281
Registrar	134,898	118,301	118,534	118,318	117,418
Electoral Board	43,712	37,646	37,646	52,796	47,896
State Treasurer	143,927	144,812	144,812	125,042	121,112
TOTAL GENERAL GOVERNMENT	\$8,945,886	\$9,294,353	\$9,308,201	\$9,560,845	\$9,302,877
Judicial Administration					
Circuit Court - Clerk	\$610,307	\$605,726	\$605,726	\$622,077	\$613,267
Circuit Court - Judge	134,809	147,439	147,439	146,847	141,615
Commonwealth Attorney	1,034,914	1,338,013	1,308,896	969,028	932,928
General District Court	65,853	87,154	87,154	83,380	69,310
Juvenile & Domestic Court	22,408	21,014	20,957	24,365	20,759
Magistrates Office	6,306	3,854	3,854	4,835	3,975
Sheriff	1,440,081	1,456,939	1,456,724	1,497,159	1,475,709
24th Court Service Unit	5,249	3,268	3,268	3,268	3,268
TOTAL JUDICIAL ADMINISTRATION	\$3,319,927	\$3,663,407	\$3,634,018	\$3,350,959	\$3,260,831
DIP C.C.					
Public Safety	фо о 41, 4 <b>3</b> 0	#10 227 272	#10.001.00E	Φ10 CCT 100	#10.250.500
Police Operations	\$9,941,420	\$10,227,972	\$10,221,097	\$10,667,400	\$10,379,598
Animal Warden	156,738	161,206	161,206	167,626	163,182
Emergency Communications	1,278,720	1,324,621	1,324,741	1,351,668	1,338,248
School Resource Officers	2,842	93,645	93,645	0	0
Fire Operations and EMS	10,517,681	10,795,154	10,803,665	11,160,027	11,038,443
TOTAL PUBLIC SAFETY	\$21,897,401	\$22,602,598	\$22,604,354	\$23,346,721	\$22,919,471

	Actual FY 2002	Adopted FY 2003	Amended FY 2003	Requested FY 2004	Manager's Proposed FY 2004
Public Works					
Public Works Administration	\$471,456	\$489,605	\$489,605	\$496,064	\$420,654
Building Maintenance	2,210,345	2,814,326	2,972,635	2,941,199	2,768,126
Parks/Grounds Maintenance	2,499,682	2,392,422	2,414,060	2,543,283	2,413,694
Engineering and GIS Administration	2,512,960	2,536,474	2,921,464	2,975,070	2,959,104
Geographic Information System	1,265	447,735	447,735	423,358	421,608
Snow Removal	243,827	274,962	274,962	253,804	245,419
Street Maintenance	3,674,988	4,343,080	4,366,191	3,363,140	3,356,575
Traffic Maintenance	305,644	344,662	370,822	0	0
Human Services Building	0	0		296,780	296,780
TOTAL PUBLIC WORKS	\$11,920,167	\$13,643,266	\$14,257,474	\$13,292,698	\$12,881,960
Health and Welfare					
Director - Human Services	\$176,425	\$462,622	\$470,998	\$622,061	\$616,597
Juvenile Services	φ17.0, i.20	Ψ.02,022	Ψ.7.0,550	Ψ0 <b>22,</b> 001	φ010,007
Juvenile Services Administration	173,712	0	0	0	0
CSA Service Providers	168,734	180.019	182.679	177,294	177,294
Day Services	162,522	152,752	151,592	167.628	172.528
Delta Outreach - Counties	6,366	194,566	194,566	228,226	228,226
Opportunity House	478,854	449,152	449,152	462,379	474,479
Safe and Stable Families	1.150	72,754	73,229	72,754	0
Single Point of Entry/Crossroads/Delta	497,131	614,614	617,838	629,201	655,201
Sparc House	457,757	448,270	448,270	457,513	469,413
Youth & Prevention Services	154,307	133,227	136,460	0	0
Social Services					
Social Services Administration	4,788,825	5,255,363	5,280,655	5,257,231	5,219,173
Delta Outreach Program	198,162	0	0	0	0
Destiny	78,170	82,500	82,500	82,500	0
Energy Assistance	37,765	28,233	28,233	50,297	0
Foster Parent Recruiter	2,127	96,773	96,773	86,691	0
Fraud Free Welfare Program	42,214	39,378	39,378	40,836	40,836
Independent Living	16,664	18,012	18,021	23,509	0
Piedmont Regional Adoption Grand	0	68,891	68,891	105,000	0
Public Assistance	2,822,666	3,213,919	3,213,919	3,534,975	3,534,975
Quality Initiative Grant	0	35,000	43,750	35,000	0
Respite	26,428	0	13,618	13,618	0
View - Welfare Reform Administration	536,407	589,500	596,194	1,154,983	1,154,983
View- Welfare Reform Program	580,297	590,500	590,500	0	0
Welfare to Work Grant	3,119	178,975	277,832	0	0



TOTAL DATE AND THE T	EXPENDITI RE DE	TATE CYTA IN IADX	

	Actual FY 2002	Adopted FY 2003	Amended FY 2003	Requested FY 2004	-
Parks Recreation and Cultural					
Public Library	\$1,382,249	\$1,380,417	\$1,381,497	\$1,328,993	\$1,357,125
Museums	252,512	308,192	308,117	302,106	301,306
Parks and Recreation	1,634,165	1,729,592	1,736,971	1,852,007	1,836,224
Community Market	274,678	290,234	291,716	286,944	283,694
TOTAL PARKS RECREATION AND CULTURAL	\$3,543,604	\$3,708,435	\$3,718,301	\$3,770,050	\$3,778,349
Community Planning and Development					
Economic Development	\$363,389	\$400,113	\$400,904	\$411,839	\$389,364
Community Planning	1,495,111	1,576,378	1,579,631	1,799,417	1,763,417
TOTAL COMMUNITY PLANNING & DEVELOPMENT	\$1,858,500	\$1,976,491	\$1,980,535	\$2,211,256	\$2,152,781
OPERATING - DEPARTMENTAL	\$62,895,287	\$67,793,570	\$66,551,564	\$68,734,225	\$67,039,974
OPERATING - NON-DEPARTMENTAL	\$8,524,121	\$7,828,393	\$9,316,462	\$9,391,466	\$9,284,943
TRANSFER TO OTHER FUNDS	\$3,060,372	\$3,414,391	\$3,719,175	\$3,792,571	\$3,807,652
DEBT SERVICE - GENERAL FUND	\$5,176,034	\$5,589,200	\$5,352,704	\$6,293,554	\$4,975,256
SCHOOLS - OPERATIONS AND DEBT	\$31,505,969	\$31,426,426	\$31,426,426	\$32,667,166	\$32,812,555
RESERVES	\$1,268,141	\$1,945,000	\$1,744,181	\$2,395,000	\$2,450,000
TRANSFER TO CAPITAL FUNDS	\$1,848,442	\$2,189,167	\$2,189,167	\$1,942,440	\$1,921,061
TOTAL EXPENDITURES, RESERVES & TRANSFERS	\$114,278,366	\$120,186,147	\$120,299,679	\$125,216,422	\$122,291,441



## FUND PERSONNEL SUMMARY

Full Time Equivalents (FTE's)

## GENERAL FUND

	Adopted FY 2003	Amended FY 2003	Requested FY 2004	Manager Proposed FY 2004
<b>General Government Administration</b>				
Council Manager Offices	8.00	8.00	8.00	8.00
Budget Office	3.00	3.00	3.00	3.00
City Assessor	11.00	11.00	11.00	11.00
City Attorney	6.85	6.85	6.85	6.85
Commissioner of Revenue				
State	9.00	9.00	9.00	9.00
City	5.00	5.00	5.00	5.00
Communications & Marketing	3.33	3.33	3.33	3.33
Customer Service	3.00	3.00	3.00	3.00
Financial Services - Director's Office	3.00	3.00	4.00	4.00
Financial Services - Accounting Division	15.00	15.00	15.00	15.00
Financial Services - Billings & Collections	24.00	24.00	26.00	26.00
Financial Services - Procurement	4.00	4.00	4.00	4.00
Human Resources	9.00	9.00	9.00	9.00
Human Resources - Occupational Health	1.00	1.00	1.00	1.00
Information Technology Administration	3.00	3.00	3.00	3.00
Information Technology Application Services	12.00	12.00	13.00	12.00
Information Technology Network Services	8.00	8.00	8.00	8.00
Internal Audit	3.00	3.00	3.00	3.00
Registrar and Electoral Board				
State	1.00	1.00	1.00	1.00
City	1.00	1.00	1.00	1.00
State Treasurer (State)	3.00	3.00	3.00	3.00
General Government Administration Total FTE's	136.18	136.18	140.18	139.18
Judicial Administration				
Circuit Court (24th Judicial District Court)	2.00	2.00	2.00	2.00
Circuit Court Clerk (State)	13.00	13.00	13.00	13.00
Commonwealth Attorney	21.00	21.00		
City	1.00	1.00	1.00	1.00
State			13.43	13.43
Grant			11.57	11.57
Sheriff				
City	3.00	3.00	3.00	3.00
State	24.00	24.00	24.00	24.00
Judicial Administration Total FTE's	64.00	64.00	68.00	68.00



FUND PERSONNEL SUMMARY CONTINUED				
Public Safety				
Police Department				
City	184.00	184.00	193.00	188.00
Grant	3.00	3.00	2.00	2.00
Animal Control Unit	3.00	3.00	3.00	3.00
Emergency Communications	31.00	31.00	31.00	31.00
Fire Department	182.67	182.67	183.67	182.67
Community Diversion				
Grant	8.00	8.00	8.00	8.00
<b>Public Safety Total FTE's</b>	411.67	411.67	420.67	414.67
Tubic Safety Total F12 5	411.07	411.07	420.07	414.07
Public Works				
Public Works Administration	7.00	7.00	7.00	6.00
Buildings Maintenance	46.00	46.00	46.00	46.00
Grounds Maintenance	32.00	32.00	32.00	32.00
Engineering Division	27.00	27.00	27.00	27.00
Geographic Information System	3.00	3.00	3.00	3.00
Street Maintenance	40.00	40.00	40.00	40.00
Traffic Maintenance	4.00	4.00	4.00	4.00
Public Works Total FTE's	159.00	159.00	159.00	158.00
Tubic Works Total FTE S	137.00	137.00	137.00	130.00
Health & Welfare				
Human Services Administration	7.00	7.00	10.60	10.60
CSA Providers				
Grant	4.00	4.00	4.60	4.60
CSA Safe & Stable Families				
Grant	1.00	1.00	1.00	1.00
CSA Fund				
Grant	1.00	1.00	1.15	1.15
Day Services	3.55	3.55	3.55	3.55
Delta Outreach Detention - Counties				
Grant	3.00	3.00	3.00	3.00
Opportunity House	9.80	9.80	9.80	9.80
Single Point of Entry (Crossroads House)	12.80	12.80	12.80	12.80
SPARC House	9.50	9.55	9.55	9.55
Youth & Prevention Services	3.60	3.60	0.00	0.00
Social Services Administration	117.74	117.74	114.74	114.74
Foster Parent Recruitment & Training				
Grant	2.00	2.00	2.00	2.00
Fraud Free Welfare Program				
Grant	1.00	1.00	1.00	1.00
Piedmont Regional	2.00			1.50
Grant	1.50	1.50	1.50	1.50
VIEW Welfare Reform Administration	1.00	1.00	1.00	1.00
Grant	11.00	11.00	11.00	11.00
Welfare to Work	11.00	11.00	11.00	11.00
Grant	3.00	3.00	6.00	0.00
Health & Welfare Total FTE's	191.49	191.54	192.29	186.29
mental of the state of the stat	191.49	171.54	174,47	100.29



FUND PERSONNEL SUMMARY CONTINUED				
Parks, Recreation & Cultural				
Libraries	32.65	32.65	31.27	31.77
Museums	7.44	7.44	7.44	7.44
Parks & Recreation	40.23	40.23	41.23	40.23
Community Market	3.00	3.00	3.00	3.00
Parks, Recreation & Cultural Total FTE's	83.32	83.32	82.94	82.44
Community Planning & Development				
Community Planning & Development Lead	27.00	26.00	29.00	28.00
Grant	1.00	3.00	3.00	3.00
Economic Development	5.00	5.00	5.00	5.00
Community Planning & Development Total FTE's	33.00	34.00	37.00	36.00
TOTAL GENERAL FUND FTE'S	1,078.66	1,079.71	1,100.08	1,084.58
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OTHER FUNDS				
FLEET SERVICES FUND FTE'S	13.00	13.00	13.00	13.00
AIRPORT FUND				
Airport Terminal	8.00	8.00	8.00	8.00
Airport Administration	5.00	5.00	5.00	5.00
Airport Airfield	3.00	3.00	3.00	3.00
Airport General Aviation	1.00	1.00	1.00	1.00
Airport Fire Airfield	3.33	3.33	3.33	3.33
TOTAL AIRPORT FUND FTE'S	20.33	20.33	20.33	20.33
WATER FUND				
Water Fund Administration	10.34	10.34	11.34	11.34
Meter Reading	9.00	9.00	10.00	10.00
Water Line Maintenance	15.50	15.50	16.00	16.00
Water Treatment	22.00	22.00	22.00	22.00
Combined Sewer Overflow	0.00	0.00	0.00	0.00
TOTAL WATER FUND FTE'S	56.84	56.84	59.34	59.34
CEWED EUND				
SEWER FUND Sewer Line Maintenance	15.50	15.50	16.00	16.00
Wastewater Treatment	31.00	28.00	28.00	28.00
TOTAL SEWER FUND FTE'S	46.50	43.50	44.00	44.00



TOTAL FULL TIME EQUIVALENTS	1,310.82	1,309.62	1,332.99	1,317.49
TOTAL OTHER FUNDS FTE'S	53.16	53.91	53.91	53.91
Risk Management Fund	3.15	3.15	3.15	3.15
OTHER FUNDS Regional Juvenile Detention Center fund	50.01	50.76	50.76	50.76
TOTAL SOLID WASTE FUND FTE'S	42.33	42.33	42.33	42.33
Refuse Collections	15.00	15.00	17.00	17.00
Landfill Operations	22.00	22.00	22.00	22.00
Drop-Off Recycling	3.33	3.33	3.33	3.33
Brush Collection	2.00	2.00	0.00	0.00
FUND PERSONNEL SUMMARY CONTINUED SOLID WASTE FUND				